





# AJOB TOO BIG TO TACKLE IN ONE PIECE

In decom projects, sometimes the biggest challenges sink below the surface...

Literally.

#### CHALLENGE

noun

(the situation of being faced with) something that needs great mental or physical effort in order to be done successfully and therefore tests a person's ability

Recovering four subsea towheads, weighing **up to 600 tonnes**, in the harsh North Sea isn't exactly a walk in the park.





noun

the ability to make or otherwise bring into existence something new, whether a new solution to a problem, a new method or device, or a new artistic object or form

When traditional cutting didn't work, the team pivoted, adapting a large diamond wire saw for subsea use. Sometimes the right tool is a little unconventional.

#### COURAGE

noun

mental or moral strength to venture, persevere, and withstand danger, fear, or difficulty

Hoisting a 40-tonne saw, the size of a badminton court, multiple times in unpredictable seas **takes grit.** And probably strong coffee.





noun

clearness or lucidity as to perception or understanding; freedom from indistinctness or ambiguity

With shifting structures and pinched wires, clarity in communication was essential. Every cut line had to be **measured with precision**.



noun

the organization of the different elements of a complex body or activity so as to enable them to work together effectively

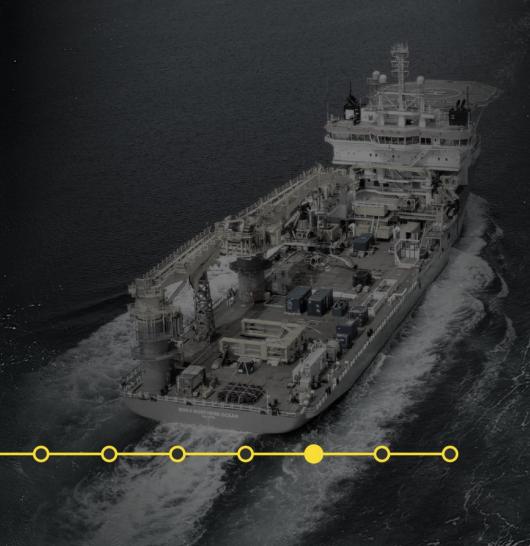
Multiple parties, multiple challenges, one harsh environment. The supply chain under pressure but orchestrated like a subsea symphony.



adjective

Not worried, angry, or excited; having self-possession. Free from disturbance or noise; tranquil

North Sea storms don't care about your project schedule. Staying calm when the unexpected occurs is the mark of seasoned professionals.





verb OR noun

to break the surface of something, or to divide or make something smaller, using a sharp tool OR Cutting Underwater Technologies

In the end, they quite literally CUT the problem down to size.





## CONTINUATION

noun

the fact of continuing or a thing that continues or follows from something else

Next year, the dismembered structures will be lifted and removed. A reminder that in decom, ending one chapter always leads to the next.



### THE FINAL C-WORD:

# CONNECTION

Whether you're cutting steel deep below the surface, or cutting through barriers between teams, the right C-word makes impossible projects possible.