OEUK Offshore Decommissioning Conference | *Can Experience Drive Change?* **| Workshop Summary**
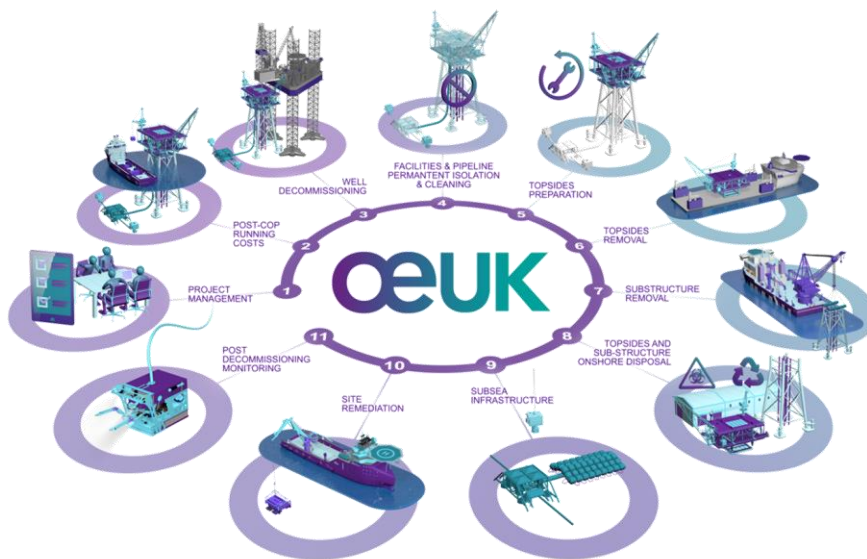
Chaired by:-
- Walter Thain, Chief Executive Officer, THREE60 Energy
- Will Black, Decommissioning Project Manager, EnQuest

Purpose | Deliverable:-

An interactive session where attendees shared learnings and experience in key areas in offshore decommissioning. The session was split into three separate sessions. Each session looked at key challenges and asked for attendees to share their good practices, experience, challenges and learnings relating to commercial, technical and HSE operations.

Contained herein are the top-three takeaways from each working session. **The broader learnings and challenges will be shared to the Decommissioning community after the event.**

Commercial learnings and experiences in relation to the Decommissioning Work Breakdown Structure:-

1. Early planning, greater engagement and transparent communication is vital.
2. Equitable risk and reward within contracting strategy and tendering process is important.
3. Earlier involvement with contractors / supply chain can generate more cost-effective / optimum solutions.

Technical learnings and experiences in relation to the Decommissioning Work Breakdown Structure:-

1. Embed a 'one-team' mindset with mutual respect of capabilities / expertise / skill sets.
2. Understand and establish data repositories, capabilities, accuracy and gaps.
3. Be willing to learn and listen to other industries / energy vectors on their best practices and lessons learned.

HSE learnings and experiences in relation to the Decommissioning Work Breakdown Structure:-

1. Strong, collaborative and empowering HSE cultural behaviours are vital to drive best practices forward in relation to safe, secure and sustainable decommissioning processes.
2. Ensuring the safety and wellbeing of all personnel is prioritised over trying to drive greater cost reduction.
3. 'Expect the unexpected'… | 'Plan B and Plan C'… – robust and resilient planning is fundamental.